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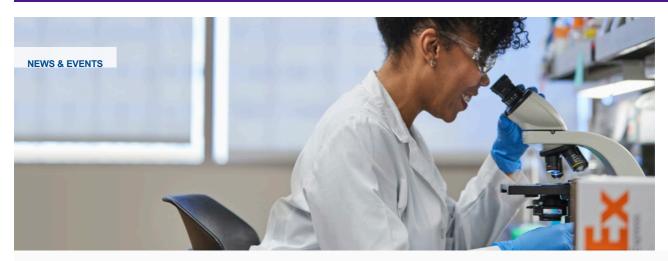
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FedEx Announces Final Results of Exchange Offers and Consent Solicitations for Senior Notes

MEMPHIS, Tenn.—(BUSINESS WIRE)—FedEx Corp. (NYSE: FDX) ("FedEx") announced today the final results of the offers to exchange (each an "Exchange Offer" and, collectively, the "Exchange Offers") any and all of its outstanding senior notes of the series listed in the tables below (collectively, the "Existing Notes") for new notes (the "New Notes") and the related consent solicitations (each an "Consent Solicitation" and, collectively, the "Consent Solicitations") to adopt certain proposed amendments (the "Proposed Amendments") to each of the indentures governing the Existing Notes (each, an "Existing Indenture"). The Exchange Offers and Consent Solicitations expired at 5:00 p.m., New York City time, on February 21, 2025 (the "Expiration Date").

The Exchange Offers and Consent Solicitations were commenced in connection with the contemplated Separation (as defined herein) and were made pursuant to the terms and subject to the conditions set forth in the confidential offering memorandum and consent solicitation statement, dated January 7, 2025 (the "Offering Memorandum"). The Separation is not conditioned upon the completion of any of the Exchange Offers or Consent Solicitations, and none of the Exchange Offers or Consent Solicitations were conditioned upon completion of the Separation. As used in this press release, the "Separation" means any sale, exchange, transfer, distribution, or other disposition of assets and/or capital stock of one or more subsidiaries of FedEx resulting in the separation the FedEx Freight business through the capital markets to create a new publicly traded company.

As of the Expiration Date, an aggregate of \$10,724,846,000 principal amount of Existing USD Notes (as defined herein) and an aggregate of €939,697,000 principal amount of Existing Euro Note (as defined herein) had been validly tendered and not properly withdrawn as set forth in the tables below and the requisite number of consents had been received to adopt the Proposed Amendments with respect to each of the following series of Existing Notes (collectively, the "Majority Existing Notes"):

			Majority Existing Notes Tendered at Expiration Date	
Title of Series of Notes	CUSIP / ISIN No.	Principal Amount Outstanding	Principal Amount	Percentage
3.400% Notes due 2028	31428XBP0 / US31428XBP06	\$500,000,000	\$340,494,000	68.10%
4.200% Notes due 2028	31428XBR6 / US31428XBR61	\$400,000,000	\$237,285,000	59.32%
3.100% Notes due 2029	31428XBV7 / US31428XBV73	\$1,000,000,000	\$628,053,000	62.81%
4.250% Notes due 2030	31428XBZ8 / US31428XBZ87	\$750,000,000	\$406,103,000	54.15%
2.400% Notes due 2031	31428XCD6 / US31428XCD66	\$1,000,000,000	\$642,185,000	64.22%
4.900% Notes due 2034	31428XAX4 / US31428XAX49	\$500,000,000	\$351,518,000	70.30%
3.900% Notes due 2035	31428XBA3 / US31428XBA37	\$500,000,000	\$391,912,000	78.38%
3.250% Notes due 2041	31428XCE4 / US31428XCE40	\$750,000,000	\$619,635,000	82.62%
3.875% Notes due 2042	31428XAT3 / US31428XAT37	\$500,000,000	\$444,611,000	88.92%
4.100% Notes due 2043	31428XAU0 / US31428XAU00	\$500,000,000	\$391,769,000	78.35%
5.100% Notes due 2044	31428XAW6 / US31428XAW65	\$750,000,000	\$541,689,000	72.23%
4.100% Notes due 2045	31428XBB1 / US31428XBB10	\$650,000,000	\$503,830,000	77.51%
4.750% Notes due 2045	31428XBE5 / US31428XBE58	\$1,250,000,000	\$913,438,000	73.08%
4.550% Notes due 2046	31428XBG0 / US31428XBG07	\$1,250,000,000	\$1,007,069,000	80.57%
4.400% Notes due 2047	31428XBN5 / US31428XBN57	\$750,000,000	\$604,653,000	80.62%
4.050% Notes due 2048	31428XBQ8 / US31428XBQ88	\$1,000,000,000	\$743,435,000	74.34%
4.950% Notes due 2048	31428XBS4 / US31428XBS45	\$850,000,000	\$696,469,000	81.94%
5.250% Notes due 2050	31428XCA2 / US31428XCA28	\$1,250,000,000	\$1,047,658,000	83.81%
4.500% Notes due 2065	31428XBD7 / US31428XBD75	\$250,000,000	\$213,040,000	85.22%
0.450% Notes due 2029	XS2337252931	€600,000,000	€391,747,000	65.29%
0.950% Notes due 2033	XS2337253319	€650,000,000	€402,828,000	61.97%

As of the Expiration Date, FedEx also announced that the requisite number of consents had not been received to adopt the Proposed Amendments with respect to the remaining series of Existing Notes listed in the table below (the "Non-Majority Existing Notes"):

			Non-Majority Existing Notes Tendered at Expiration Date	
Title of Series of Notes	CUSIP / ISIN No.	Principal Amount Outstanding	Principal Amount	Percentage
1.300% Notes due 2031	XS2034629134	€500,000,000	€145,122,000	29.02%

In accordance with the terms of the Exchange Offers and Consent Solicitations, FedEx accepted for exchange all Existing Notes validly tendered and not properly withdrawn. The Exchange Offer and Consent Solicitations are expected to be settled on February 26, 2025 (the "Settlement Date").

For each \$1,000 principal amount of Existing USD Notes (as defined herein) or €1,000 principal amount of Existing Euro Notes (as defined herein) validly tendered and not properly withdrawn at c prior to 5:00 p.m., New York City time, on January 22, 2025 (the "Early Participation Date"), eligible holders were eligible to receive (a) \$970 principal amount of the New USD Notes (as defined herein) of the applicable series or €970 principal amount of the New Euro Notes (as defined herein) of the applicable series, as applicable (the "Exchange Consideration"), plus (b) an early



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Following certain previously announced amendments to the terms of the Exchange Offers made in connection with the Early Participation Date, eligible holders of FedEx's 4.200% Notes due 2024, 4.250% Notes due 2030, 3.875% Notes due 2042, 4.050% Notes due 2048, 4.950% Notes due 2048, 5.250% Notes due 2050 and 1.300% Notes due 2031 that validly tendered their Existing No after the Early Participation Date but before 5:00 p.m., New York City time, on February 6, 2025 (the "Prior Expiration Date"), were also entitled to receive the Total Consideration, including the cas portion of the Early Participation Payment. Eligible Holders of the remaining series of Existing Notes that validly tendered their Existing Notes after the Early Participation Date but before the Prior Expiration Date were entitled to receive \$1,000 principal amount of New USD Notes of the applicable series for each \$1,000 principal amount of Existing USD Notes or €1,000 principal amount of Existing Euro Notes tendered, but were not be eligible to receive the cash portion of the Early Participation Payment.

In connection with the extension of the Prior Expiration Date, the terms of the Exchange Offers were further amended solely with respect to FedEx's 3.875% Notes due 2042, 4.050% Notes due 2048, 4.950% Notes due 2048 and 5.250% Notes due 2050 such that eligible holders who validly tender their Existing Notes of such series after the Prior Expiration Date but before the Expiration Date were entitled to receive \$1,000 principal amount of New USD Notes of the applicable series for each \$1,000 principal amount of Existing USD Notes tendered of such series, but were no lon be eligible to receive the cash portion of the Early Participation Payment. Eligible holders of the Company's 4.200% Notes due 2028, 4.250% Notes due 2030 and 1.300% Notes due 2031 who validly tender their existing Notes of such series after the Prior Expiration Date but before the Expiration Date continued to be eligible to receive the Total Consideration, including the cash portion the Early Participation Payment. Eligible holders of the remaining series of Majority Existing Notes who validly tender their Existing Notes of such series after the Prior Expiration Date but before the Expiration Date also continued to be eligible to receive the same consideration described above.

Each series of New Notes will have the same interest rate, interest payment dates, maturity date and optional redemption provisions as the corresponding series of Existing Notes; provided that (at the methodology for calculating any make-whole redemption price for the New USD Notes will reflect the SIFMA model provisions, as set forth in the Offering Memorandum, and (b) FedEx will be permitted to deliver notices of redemption that are subject to one or more conditions precedent with respect to the New Notes. The New Notes of each series will accrue interest from (and including the most recent date on which interest has been paid on the corresponding series of Existing Notes accepted in the Exchange Offers.

On the Settlement Date, supplemental indentures to the Existing Indentures will be executed solely with respect to the Majority Existing Notes to give effect to the Proposed Amendments, which provide for the automatic and unconditional release and discharge of the guarantee of FedEx Freight, Inc. at the time it ceases to be a subsidiary (as defined in the Existing Indentures) of FedEx is connection with the Separation. The Proposed Amendments will not amend or otherwise modify the provisions of the applicable Existing Indenture governing the Majority Existing Notes regarding application of any proceeds upon the release of a 10% subsidiary guarantor. The Proposed Amendments will not be made to the Existing Indentures with respect to the Non-Majority Existing Note

In this press release, references to the "Existing USD Notes" collectively refer to FedEx's existing 3.400% Notes due 2028, 4.200% Notes due 2028, 3.100% Notes due 2029, 4.250% Notes due 2030, 2.400% Notes due 2031, 4.900% Notes due 2034, 3.900% Notes due 2035, 3.250% Notes due 2041, 3.875% Notes due 2042, 4.100% Notes due 2043, 5.100% Notes due 2044, 4.100% Notes due 2045, 4.750% Notes due 2045, 4.550% Notes due 2045, 4.550% Notes due 2045, 4.550% Notes due 2045, 4.550% Notes due 2048, 4.950% Notes due 2048, 4.950% Notes due 2048, 5.250% Notes due 2050 and 4.500% Notes due 2050. References to the "Existing Euro Notes" collectively refer to FedEx's existing 0.450% Notes due 2029, 1.300% Notes due 2031 and 0.950% Notes due 2033. The Existing USD Notes and tl Existing Euro Notes are referred to herein collectively as the Existing Notes. References to "New USD Notes" collectively refer to FedEx's new 3.400% Notes due 2028, 4.200% Notes due 2028, 3.100% Notes due 2029, 4.250% Notes due 2030, 2.400% Notes due 2031, 4.900% Notes due 2034, 3.900% Notes due 2035, 3.250% Notes due 2041, 3.875% Notes due 2042, 4.100% Notes 2043, 5.100% Notes due 2044, 4.100% Notes due 2044, 4.100% Notes due 2044, 4.950% Notes due 2045, 4.550% Notes due 2046, 4.400% Notes due 2047, 4.050% Notes due 2048, 4.950% Notes due 2048, 5.250% Notes due 2050 and 4.500% Notes due 2065. References to "New Euro Notes" collectively refer to FedEx's new 0.450% Notes due 2029, 1.300% Notes due 2031 and 0.950% Notes due 2033. The New Euro Notes are referred to herein collectively as the New Notes.

Documents relating to the Exchange Offers and Consent Solicitations were only distributed to eligible holders of Existing Notes who completed and returned an eligibility form confirming that they (a) a "qualified institutional buyer" within the meaning of Rule 144A under the Securities Act of 1933, as amended (the "Securities Act"), or (b) a person that is outside the United States and that is not a "U.S. person" within the meaning of Regulation S under the Securities Act and (ii) meets certain other eligibility requirements in their applicable jurisdiction.

This press release does not constitute an offer to sell or purchase, or a solicitation of an offer to sell or purchase, or the solicitation of tenders or consents with respect to, any security. No offer, solicitation, purchase or sale will be made in any jurisdiction in which such an offer, solicitation or sale would be unlawful. The Exchange Offers and Consent Solicitations were made solely pursua to the Offering Memorandum and only to such persons and in such jurisdictions as was permitted under applicable law.

The New Notes offered in the Exchange Offers have not been registered with the Securities and Exchange Commission (the "SEC") under the Securities Act or any state or foreign securities laws. The New Notes may not be offered or sold in the United States or to any U.S. persons except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act.

Cautionary Statement Regarding Forward-Looking Information

Certain statements in this press release may be considered forward-looking statements, such as statements regarding the Separation and the expected timing of completion of the Exchange Offe Forward-looking statements include those preceded by, followed by or that include the words "will," "may," "could," "would," "should," "believes," "expects," "forecasts," "anticipates," "plans, "estimates," "targets," "projects," "intends" or similar expressions. Such forward-looking statements are subject to risks, uncertainties and other factors which could cause actual results to differ materially from historical experience or from future results expressed or implied by such forward-looking statements. Potential risks and uncertainties include, but are not limited to, economic conditions in the global markets in which FedEx operates; FedEx's ability to successfully implement its business strategy and global transformation program and optimize its network through Netw 2.0, effectively respond to changes in market dynamics, and achieve the anticipated benefits of such strategies and actions; FedEx's ability to achieve its cost reduction initiatives and financial performance goals; the timing and amount of any costs or benefits or any specific outcome, transaction, or change (of which there can be no assurance), or the terms, timing, and structure thereo related to FedEx's global transformation program and other ongoing reviews and initiatives; a significant data breach or other disruption to FedEx's technology infrastructure; FedEx's ability to successfully implement the Separation and achieve the anticipated benefits of such transaction; damage to FedEx's reputation or loss of brand equity; FedEx's ability to remove costs related to services provided to the U.S. Postal Service ("USPS") under the contract for Federal Express Corporation to provide the USPS domestic transportation services that expired on September 29, 20: FedEx's ability to meet its labor and purchased transportation needs while controlling related costs; failure of third-party service providers to perform as expected, or disruptions in FedEx's relationships with those providers or their provision of services to FedEx; the effects of a widespread outbreak of an illness or any other communicable disease or public health crises; anti-trade measures and additional changes in international trade policies and relations; the effect of any international conflicts or terrorist activities, including as a result of the current conflicts between Russ and Ukraine and in the Middle East; changes in fuel prices or currency exchange rates, including significant increases in fuel prices as a result of the ongoing conflicts between Russia and Ukraine and in the Middle East and other geopolitical and regulatory developments; the effect of intense competition; FedEx's ability to match capacity to shifting volume levels; an increase in self-insurance and in the Middle East and other geopolitical and regulatory developments; the effect of intense competition; FedEx's ability to match capacity to shifting volume levels; an increase in self-insurance and intense competition. accruals and expenses; failure to receive or collect expected insurance coverage; FedEx's ability to effectively operate, integrate, leverage, and grow acquired businesses and realize the anticipat benefits of acquisitions and other strategic transactions; noncash impairment charges related to its goodwill and certain deferred tax assets; the future rate of e-commerce growth; evolving or new U.S. domestic or international laws and government regulations, policies, and actions; future guidance, regulations, interpretations, challenges, or judicial decisions related to FedEx's tax positions labor-related disruptions; legal challenges or changes related to service providers contracted to conduct certain linehaul and pickup-and-delivery operations and the drivers providing services on the behalf and the coverage of U.S. employees at Federal Express Corporation under the Railway Labor Act of 1926, as amended; FedEx's ability to quickly and effectively restore operations followin adverse weather or a localized disaster or disturbance in a key geography; any liability resulting from and the costs of defending against litigation; FedEx's ability to achieve its goal of carbon-neut operations by 2040; and other factors which can be found in FedEx's and its subsidiaries' press releases and FedEx's filings with the SEC, including its Annual Report on Form 10-K for the fiscal y ended May 31, 2024, and subsequently filed Quarterly Reports on Form 10-Q. Any forward-looking statement speaks only as of the date on which it is made. FedEx does not undertake or assuming any obligation to update or revise any forward-looking statement, whether as a result of new information, future events, or otherwise.

Media Caitlin Maier 901-434-8100 mediarelations@fedex.com

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